

This tool is designed to help River Network operationalize our commitments to equity and inclusion through our work, with a focus on increasing equity on the bases of race/ethnicity and class/income. We welcome others to use and adapt this for their uses – please note that we continue to update this as we learn and would like to know how others are putting this to use.

### Who will implement this tool?

The tool will primarily be used by River Program and Development staff.

### Where should we deploy this tool?

- Phase 1 (Year 1) – Test out and refine the tool with our strategic plan’s four core strategies and River Rally.
- Phase 2 (Year 2) – Explore how the tool can be applied with the two remaining core strategies.

### When should this tool be deployed?

The tool should be integrated into River Network’s routine operations in a systematic way. The following are touchstones for when the tool should be deployed either in full or in brief:

- Developing ideas for new programs, through white papers, concept papers or other means;
- Drafting funding proposals, in particular in multi-year or large-scale proposals, proposals for new initiatives or proposals we develop in collaboration with other entities;
- Annually, as part of activities to evaluate programs (e.g. at staff meetings or retreats) or evaluate progress toward our EDI goals (e.g. at EDI committee meetings or full board meetings); and
- As part of meetings to coordinate program implementation and delivery.

### Documenting use of the tool

We need to take a balanced approach to documentation so we don’t overburden staff, but still maintain a record of our equity considerations regarding particular programs or projects. Staff deploying this tool should capture a brief written summary of how they answered the questions and how the tool informed or helped shape the program/project.

### River Network’s Equity Analysis Tool: A Rapid Approach

It is not always possible to create the time and space to deploy the tool fully (e.g. when responding to a funding opportunity on a short timeframe or deciding whether to support a particular policy position). In those circumstances, we will use a “rapid equity analysis” by asking ourselves the questions below, but we commit to deploying the tool fully as part of more detailed project planning.

*[1] What are the ethnic/racial and class/income equity impacts of this particular decision and who will benefit from or be burdened by the particular decision?*

*[2] Are there strategies to mitigate the unintended consequences?*

*[3] How will we involve those who are most impacted to ensure they have a voice and a role in this project?*

## River Network's Equity Analysis Tool: A Detailed Approach

<b>Related River Network EDI Principle</b>	<b>Questions to help identify considerations of inclusion and equity</b>  <i>(Note: To answer some of these questions with greater certainty, we might need to collect additional data. Data collection may be a next step or may be incorporated into project funding proposals)</i>
<p>1. We use equity as a lens through which we view our work and as a guiding principle for choosing the right action</p>	<p>Q: Who is positively and negatively affected by this issue and how? Do people in disadvantaged racial, social and economic groups face unique challenges related to this program/initiative?</p> <p>Q: What policies, processes or relationships contribute to exclude the voices and priorities of those most affected by inequities? How is this program/project shifting those power dynamics? Will it increase or decrease ethnic/racial and class/income equity?</p> <p>Q: Are River Network resources and investments distributed fairly and equitably across ethnic/racial and class/income lines?</p>
<p>2. We set a table for all.</p> <p>5. We partner with others who know more than us.</p>	<p>Q: How are we meaningfully including those most impacted in identifying issues, proposing solutions and making decisions?</p> <p>Q: What people or groups already support equity, justice and sustainability around this issue and how can we collaborate with them?</p> <p>Q: Which stakeholders do we have relationships with that we could collaborate with on this program? Who is missing that we could develop relations with?</p>
<p>4. We value human and ecological needs.</p>	<p>Q: How do the goals or desired outcomes we have articulated address impacts and provide benefits to both the ecology and the community?</p>
<p>6. We build and maintain relationships that outlast funding.</p>	<p>Q: How will we ensure we maintain relationships with program / project partners after the project is completed? In what ways can we continue to support them after the funding ends?</p>
<p>7. We deploy our resources strategically.</p>	<p>Q: If we choose this focus/priority, how would this maximize positive impact on equity vs. another focus or priority?</p>
<p>3. We practice what we preach.</p> <p>8. We commit to learn and grow</p> <p>9. We are transparent about our capabilities and our progress.</p> <p>10. We hold ourselves accountable and welcome others to hold us accountable</p>	<p>Q: How will we measure, track and evaluate the impacts of this program/project for its contribution to racial and social equity?</p> <p>Q: How do we track how River Network has changed and grown because of this work?</p> <p>Q: How will we share with the broader community what we have learned about doing equitable work through this program/project and invite their feedback?</p> <p>Q: Who is the lead for applying River Network's <i>Principles for Equitable and Inclusive Work</i> in this program/project?</p>